



## RWA Submission

# Sustainable Sydney 2030 Final Consultation Draft

## Executive Summary

This submission responds to aspects of the draft 2030 Strategic Plan relevant to the Redfern-Waterloo Authority's (RWA) Operational Area and the functions of the RWA.

The RWA was established by the NSW Government in 2005 and is responsible for revitalising Redfern, Waterloo, Eveleigh and Darlington through urban renewal, improved human services and job creation. Inherent in the RWA's approach to the renewal of the Operational Area is our commitment to substantial and sustainable economic development and overcoming social disadvantage

To a large extent the initiatives and actions proposed for the Redfern–Waterloo area in the draft 2030 Strategic Plan are reflected in the operational objectives of the RWA and been given effect to by actions taken by the Authority over the past three years.

These actions have and will continue to deliver investment, new jobs, new housing, sustainable development, affordable housing, infrastructure, cultural development, support for Aboriginal employment, improved human services and a high quality urban environment. Public domain and roadwork improvements instigated by the City of Sydney have further encouraged the renewal and revitalisation of the area. Evidence of the renewal of Redfern-Waterloo has become clearly noticeable and its benefits have begun to flow to the Redfern-Waterloo community.

The Authority welcomes a collaborative approach with the City of Sydney to further advance opportunities for the improvement of the Redfern–Waterloo area and the quality of life of the community and the achievement of our common goals for the renewal of Redfern – Waterloo.

A summary of the key recommendations from this Submission are as follows:

- **Implementation:** That the draft Plan incorporate an implementation and works programme for Redfern-Waterloo which is supported by financial commitments and staging.
- **Joint Works/Projects:** That the draft Plan specify projects/works which can be undertaken in collaboration with State Government which will directly benefit the community of Redfern-Waterloo in the short to medium term.
- **Clarity:** That the structure of the draft Plan be amended to clearly and concisely articulate relevant issues by geographical area.
- **Metropolitan Targets:** That the draft Plan acknowledges that metropolitan targets for the City and in particular the Redfern Precinct includes development yields from the redevelopment of RWA sites consistent with the RWA forecasts.
- **Urban Renewal:** That the draft Plan acknowledges and adopts the framework for renewal outlined in the RWA's Built Environment Plan (Stage One), Employment and Enterprise Plan and Human Services Plan. Further that the draft Plan commits to support the renewal of Redfern-Waterloo and to work collaboratively with the RWA toward improving community and cultural facilities, traffic management and the public domain.
- **Integrated Land Use and Transport:** That the draft Plan commits to working with the RWA and other relevant agencies to improve the integration of Redfern Railway Station

and its capacity as an important interchange and to improve connectivity to Redfern Town Centre, the Australian Technology Park, North Eveleigh and the University of Sydney.

- **Employment and Enterprise:** That the draft Plan articulates the City of Sydney Council commitment to the RWA's Indigenous Employment Model on all City of Sydney's urban improvement works and on infrastructure projects across the whole of the City.
- **Affordable Housing:** That the draft Plan encourage future discussion between the City and the RWA in relation to affordable housing and that the City commits to providing affordable housing beyond that being proposed by the RWA in the Operational Area.
- **Australian Technology Park:** That the draft Plan acknowledge the transformation of the ATP over the past few years into a technological, research and media hub, a financially successful business and a major employment centre for the subregion.
- **North Eveleigh:** That the draft Plan support the renewal of North Eveleigh beyond simply acknowledging its importance but actually facilitating and encouraging its redevelopment.

## Introduction

This submission addresses issues covered in the draft 2030 Plan which relate to Redfern-Waterloo and offers recommendations which will facilitate the renewal and revitalisation of the Redfern Waterloo Operational Area.

## Key Issues

### Implementation

It is understood that the draft 2030 Plan is intended to provide a blueprint to guide the future of the City of Sydney over the next 30 years. While the RWA supports the initiatives outlined for the Redfern – Waterloo Operational Area and we recognise the extensive body of work which has been undertaken; it appears that the Plan is very strategic in its approach and does not clarify how most of the outcomes identified will be achieved. We recommend that the draft Plan incorporate an implementation and works programme for Redfern-Waterloo which is supported by financial commitments and staging.

### Structure

Despite the large amount of information in the draft Plan, it is a complicated document and it is difficult to gain an appreciation of relevant issues for a specific geographical area. For example the issues relevant to the Redfern-Waterloo Area are not contained and are spread across 2 volumes and over 400 pages. It is recommended that the draft Plan be amended to more clearly and concisely articulate key issues for geographic area.

## Sydney Metropolitan Targets for Housing and Jobs

The draft 2030 Strategic Plan states that the City of Sydney is confident of reaching the *Metropolitan Strategy* subregional targets for housing and jobs for 2030.

Table 2 in the Plan, titled '*City of Sydney Housing and Jobs 2006-2031*' provides a breakdown of the existing and future housing and job targets which will be achieved in the local government area within defined Activity Hub Catchments. The RWA's Operational Area lies within the 'Redfern Street' Hub. The table anticipates an increase of 8,970 dwellings and 16,850 new jobs.

It is noted that the City of Sydney's targets for housing and jobs incorporate the future housing and job projections which will be generated from the redevelopment of Redfern-Waterloo sites including North Eveleigh, Redfern Town Centre, former Rachel Forster Hospital, Australian Technology Park, South Eveleigh and the Eveleigh Street sites. The projected development yields on these sites were based on analysis of the floor space controls which were identified in the *Redfern-Waterloo Built Environment Plan (Stage One)* by the RWA. The draft 2030 Plan does not however acknowledge the contribution attributable to the redevelopment of RWA sites.

The RWA concurs that redevelopment in Redfern-Waterloo will assist in the achievement of subregional targets and objectives as shown in the draft 2030 Strategic Plan. It is recommended that the draft Plan acknowledges that metropolitan targets for the City and in particular the Redfern Precinct includes development yields from the redevelopment of RWA sites consistent with the RWA forecasts.

### **Urban Renewal Potential in Redfern-Waterloo**

The RWA notes the numerous references in the draft 2030 Plan to urban renewal and future development potential in Redfern-Waterloo, as well as other sites such as Barangaroo, the former CUB site and Green Square.

The RWA is responsible for the renewal of the Redfern-Waterloo Operational Area. The achievement of sustainable urban renewal has been centred on revitalisation of the built environment, increased opportunities for employment and enterprise and improved human services. The essence of these three aspects is encapsulated in the RWA's Employment and Enterprise Plan, Human Services Plan and Built Environment Plan (*Stage One*). These Plans have been endorsed by the NSW Cabinet and provide the framework for renewal and revitalisation. They were developed after extensive consultation including with the City of Sydney Council.

The Employment and Enterprise Plan aims to address the area's social and economic disadvantage by fostering jobs, business and educational/training opportunities.

The Human Services Plan establishes a framework for improving access to health, education, employment and other essential services in Redfern –Waterloo. It identifies actions to improve the delivery of services to ensure positive results for individuals and the community as a whole.

The RWA's *Redfern-Waterloo Built Environment Plan (Stage One)* (BEP) sets the planning framework for around 35 hectares of land within Redfern-Waterloo. These sites are:

- Australian Technology Park
- North Eveleigh
- South Eveleigh
- Eveleigh Street
- Redfern Railway Station, Gibbons Street and Regent Street
- Former Rachel Forster Hospital
- Former Local Court House
- Former Redfern Public School

The BEP promotes an increase in housing provision, choice, affordability and availability, fosters jobs and new investment, quality community, cultural and civic spaces for the community.

Much progress has been made over the past three years toward achieving the outcomes outlined in these three RWA Plans and structures have been set in place to ensure that this progress continues. Despite this, the draft 2030 Plan makes no mention of these RWA Plans nor does it give any recognition to improvements in the Area which have resulted from their implementation. It is therefore recommended that the City of Sydney acknowledges and adopts the framework for renewal outlined in the RWA's Built Environment Plan (Stage One), Employment and Enterprise Plan and Human Services Plan.

The RWA agrees with the City that *'comprehensive changes in renewal areas, including infrastructure, roads, built form and landscape, compared to the incremental change that will occur elsewhere provides an opportunity to greatly improve social, economic and environmental performance of these areas, and positively influence the way development occurs generally in the City'*. For example, the Concept Plan for North Eveleigh aims to achieve an integrated response to the entire site taking into account the CarriageWorks, the proposed markets at the Blacksmiths Workshop and the Yaama Dhiyaan cafe and hospitality and construction training centre. The Concept Plan also seeks to ensure that new development is integrated into the surrounding area and will enhance the overall attractiveness of the area. It builds on the framework provided in the BEP.

The RWA also agrees with the City of Sydney's position that the City *'plays an important role for the geography of the Sydney Region as a whole. The concentration of dwellings close to the City Centre reduces demand for land on Sydney's fringe, as well as reducing reliance on transport infrastructure'*. This principle has been applied for all of the RWA sites which concentrate higher densities adjacent to transport hubs. For example, the future renewal of the town centre around Redfern Railway Station will assist in promoting transit oriented development and a vibrant mixed use centre. Increased development potential at the ATP has strengthened its focus as an employment hub and generated new investment interest and activity. The ATP is also adjacent to Redfern Railway Station. Likewise, the redevelopment of North Eveleigh will provide the opportunity for people to live and work within close proximity to Sydney CBD and Redfern Railway Station, positively contributing to family life and the achievement of sustainable development outcomes.

Redfern Street has been identified as an Activity Hub in Chapter 6 of the draft Strategic Plan. The RWA agrees with the City that *'the population in these areas will need to be sufficient to support key elements such as a primary school, community and cultural services and infrastructure and a marketplace with a mix of local shops.'*

The RWA welcomes greater collaboration with the City to achieve urban renewal outcomes in the Redfern-Waterloo in terms of continued improvements to the public domain, local traffic and transport measures required to facilitate the renewal of key redevelopment sites such as North Eveleigh and commitment to important cultural facilities in the area. We recommend that the draft Plan commits to support the renewal of Redfern-Waterloo and to work collaboratively with the RWA toward improving community and cultural facilities, traffic management and the public domain.

### **Integrated Land Use and Transport**

The draft Plan (Action 3.2.3) states that Redfern Station offers the opportunity for urban renewal, high amenity public spaces and the creation of high capacity interchanges. The City of Sydney proposes to work with adjacent councils and the state government to identify the

development potential of major transport hubs to improve the integration of public transport services.

The RWA identified the renewal potential of Redfern Railway Station in its BEP which was adopted in 2006. The Plan proposed the creation of a town centre around the station which would provide the activity heart of Redfern. A central element of the town centre was the improvement of Redfern Railway Station and the creation of a civic space with good connections to Redfern and Regent Street, the ATP, North Eveleigh and the University of Sydney.

The Authority has given effect to the BEP by:

- Introducing land use and zoning changes, reflected in *State Environmental Planning Policy (Major Projects)*. The increased floor space and height controls in the town centre have generated renewed interest in investment for new housing and employment generating development around the station, thus promoting sustainability by shifting dependence from private vehicles to public transport.
- Developing options for the future upgrade of Redfern Railway Station with Railcorp. The upgrade will improve accessibility, surveillance, capacity and the station's physical appearance as well as enhance pedestrian movement and connectivity. The upgrade will be funded by the net proceeds from the proposed sale of North Eveleigh.
- Proposed new pedestrian/cycle bridge which will link North Eveleigh to the ATP and improve access to Redfern Railway Station. The bridge will also enhance the cycle route north of the railway line across to Alexandria and adjoining suburbs by connecting to the link through the ATP. A Project Application for the bridge has been lodged for the proposal with the Minister for Planning. The RWA would like to see further commitment by the City of Sydney on the provision of upgraded pedestrian and cycle infrastructure adjacent to the bridge to ensure that pedestrian and cyclist have easy and safe access to the proposed bridge.

We have had several meetings with the RTA in relation to improvement of traffic management to provide safer pedestrian routes and have also undertaken numerous investigations on options for tunnels under the railway line to improve north-south accessibility as well as the potential for cut and fill options at Gibbons Street. To date these have proved too difficult to achieve due to the constraints with existing underground railway infrastructure and services.

The RWA welcomes the City's proposal to work with Government agencies to improve the integration of Redfern Railway Station and to strengthen its capacity as an interchange. The RWA also recognises the potential for further improvements in connectivity to Redfern Street and Regent Streets, the University and adjoining retail strips. We would be pleased to be involved with the City in progressing further improvements in transport infrastructure.

It is recommended that the draft Plan commits to working with the RWA and other relevant agencies to improve the integration of Redfern Railway Station and its capacity as an important interchange and to improve connectivity to Redfern Town Centre, the Australian Technology Park, North Eveleigh and the University of Sydney.

## **Sustainable Development**

Sustainable Sydney has a vision of a Green, Global, Connected City. Ten strategic directions have been identified to achieve the Vision.

The RWA supports the City's vision and key directions. Our approach to the renewal of the Operational Area has also been directed at achieving economic, social, cultural and environmentally sustainability for the Operational Area. Our key initiatives for renewal of RWA sites include:

- Reinforcement of the role of Redfern-Waterloo in the Sydney CBD to Airport corridor and support links to key educational and health facilities,
- Support employment opportunities and initiatives for local residents,
- Facilitate provision of additional housing, housing affordability and choice,
- Support transit oriented development,
- Improved linkages and connections to Redfern Railway Station and local employment hubs, Redfern Town Centre and the University of Sydney for pedestrians and cyclists,
- Facilitate connectivity between east and west Redfern,
- Facilitate public domain improvements and increase the provision of open space,
- Encourage ecologically sustainable development including energy efficiency, water conservation, good urban design, reduced car dependence and efficient waste management.
- Encourage future developers to achieve sustainable targets in new developments such as North Eveleigh.
- Protection and adaptive reuse of heritage items-For instance 30% of the site area of North Eveleigh will comprise the adaptively reused heritage buildings.

## **Vibrant Local Communities and Economies, Culture and Creativity**

Chapter 6 and 7 of the draft Strategic Plan makes references to the future growth in Redfern-Waterloo which is designated an Activity Hub, and the need for the provision of community facilities, retail services including small shops, a marketplace and cultural/artistic activity. It also acknowledges that *'the population in Activity Hubs such as Redfern will need to be sufficient to support these key elements.'*

The RWA has taken the following actions to provide for community, cultural and retail facilities and services in Redfern - Waterloo:

- \$850,000 invested by the RWA in developing the new Yaama Dhiyaan Indigenous Training Centre at North Eveleigh, incorporating the Les Tobler Construction Training Centre. Accredited training in the hospitality industry commenced in 2006 and the Koori Job Ready Course in Construction commenced in early 2007. About 250 Indigenous construction jobs have been created to date and over 70% of hospitality graduates have obtained employment.
- Provision for 4,000 m<sup>2</sup> for retail uses (including small shops) in North Eveleigh of which 2,000 m<sup>2</sup> could be developed for a supermarket servicing the surrounding suburbs as well as new residents and workers in North Eveleigh.
- Identification of a cultural precinct within the centre of North Eveleigh to reinforce the CarriageWorks and Blacksmith's Workshop activities. Cultural uses will occupy approximately 23,000 m<sup>2</sup> of floor space. Additional floor space (12,000m<sup>2</sup> allocated to the CarriageWorks which is currently only half occupied).

- \$3 million investment in community markets within the Blacksmith's Workshop funded and managed by the RWA. The markets will provide for approximately 110 undercover stall holders and is due to open in 2008.
- Identification of a community facility (approximately 900 m<sup>2</sup>) in the Scientific Services building which is intended to include cultural/artistic space celebrating Aboriginal Art. The RWA is consulting with the City of Sydney to advance the concept of this facility.
- Provision for a new 45 place child care centre within the North Eveleigh redevelopment.
- Derived funding for the provision of a new \$10 million community health centre in the former Court House in Redfern Street. Work is anticipated to be completed in 2009.
- Facilitated the \$45 million investment by the Commonwealth's Indigenous Land Corporation in purchasing and transforming the former Redfern Public School into a new sports, education, community and cultural centre of excellence.

The Concept Plan for North Eveleigh provides for the development of a mixed use precinct offering housing, jobs, cultural and retail activity and to support a sustainable community. The sites proximity to the Redfern Railway Station enhances the opportunity for reduced car dependence. The redevelopment provides for around 2,400 new residents and 3,000 jobs. Development yields have been pitched to ensure that the amenity of the surrounding residential area is not compromised and that a high quality urban design and open space is delivered by the proposal.

The RWA would welcome the City of Sydney support for these initiatives and where required the City's financial commitment to community projects and improvements to the public domain adjoining the major redevelopment sites.

### **Employment and Enterprise**

The draft 2030 Strategic Plan proposes initiatives for works and training for local employed, marginalised or disadvantaged individuals in development plans as well as to expand indigenous employment and economic opportunities. It also proposes initiatives be introduced for Aboriginal and Torres Strait Islander business, training and cultural initiatives including the Aboriginal arts centre.

Initiatives for works and training opportunities have been actively pursued by the RWA. The RWA has developed several major strategies that are being progressively implemented over the next ten years. These include:

- **Increased Development Potential:** The BEP has been finalised and is currently being implemented. The BEP provides for greater employment generating floor space on RWA sites. Initial projections estimate that up to 18,000 jobs can be created in future years through commercial development on the eight sites currently designated as State Significant. In the next two years an additional 2,600 jobs will be created at the ATP alone.
- **The RWA's Indigenous Employment Model for Construction:** This landmark project was developed to ensure that the creation of employment opportunities for Aboriginal people in the construction industry would be successful. The model makes it easy for employers to employ Aboriginal trainees and apprentices through the RWA recruiting,

providing pre-apprentice training and support. The model has been applied to all government projects in the RWA's Operational Area including the City of Sydney. Since its commencement the RWA has brokered 250 positions in the construction industry for Aboriginal people, 29 of which comprised jobs with the City of Sydney's urban improvements program. The RWA is also negotiating for the City of Sydney to use the model on infrastructure projects across the whole of the City.

- **Yaama Dhiyaan Training Centre:** This Centre which was funded by the RWA commenced in 2006 as an initiative of the RWA in partnership with Aboriginal elder Aunty Beryl Van-Oploo. The NSW Department of Education and Training also provides support through training funds along with the Commonwealth Department of Employment and Workplace Relations. The course teaches a nationally accredited 8 week Certificate 11 in Hospitality with a focus on Indigenous culture and cuisine. Graduates also receive certification in Barista, Responsible Service of Alcohol and Conduct of Gaming. Since its operation more than 75 students have graduated.

Other initiatives of the RWA include:

- Business Workshops for Aboriginal Enterprises.
- Enterprise Development Opportunities.
- Aboriginal Business Service.
- Vocational education programs for local Aboriginal students.

The RWA would like the City of Sydney to commit to the RWA's Indigenous Employment Model on all City of Sydney's urban improvement works and on infrastructure projects across the whole of the City.

### **Affordable and Public Housing in Redfern-Waterloo**

Affordable Housing is identified as a central element of the draft Plan and there are a number of initiatives and actions which are canvassed. With specific reference to Redfern-Waterloo, the draft Strategic Plan proposes to investigate affordable housing initiatives with the RWA and to address the provision of affordable housing in North Eveleigh.

While the RWA welcomes discussion with the City Council on opportunities for affordable housing provision in the Area, the Authority has already taken active steps in facilitating the delivery of affordable housing in the RWA's Operational Area including the following:

- **Affordable Housing Contributions Plan:** The Minister for Planning adopted the Affordable Housing Contributions Plan in 2006. The Plan is expected to generate around \$35 million toward the provision of affordable housing in the Operational Area over the next 10 years. It is assumed that the Contribution Plan could deliver funds to provide an additional 75 affordable housing dwellings. Australian Bureau of Statistics data indicates that in the postcode areas of Darlington, Redfern and Waterloo, 955 households earning very low, low and moderate incomes are expending more than 30% of household income on private rental accommodation. 75 dwellings approximates to around 8% of households facing rental stress.
- **Affordable Housing for Indigenous People:** The Government has committed \$16 million toward the provision of housing for Indigenous people to be funded from developer contributions.
- **Voluntary Planning Agreement and Affordable Housing in North Eveleigh:** The RWA successfully negotiated a Voluntary Planning Agreement with the owners of the former

CUB site to raise around \$25 million toward the provision of affordable housing in the RWA's Operational Area. It is anticipated that contributions from the site will be used to construct between 150-200 dwelling units within the North Eveleigh redevelopment for affordable rental housing. The land component of the dwellings will be provided by the Government. This equates to between 12%-16% of all new dwellings. Affordable housing will be managed by an accredited community housing provider and will be in the form of rental housing.

- **Built Environment Plan (Stage 2):** Stage 2 of the BEP investigates opportunities for the provision of a sustainable mix of housing on Department of Housing sites in Redfern-Waterloo including for the provision of affordable housing, private housing and public housing. The RWA is undertaking a study in partnership with the Department of Housing. The study is based on urban design analysis and financial modelling. The aim of the study is to facilitate a comprehensive social housing improvement strategy for the area. The NSW Government has committed that there will be no cuts to the amount of public housing in the RWA Operational Area, that current residents will not be disadvantaged and that all public tenancies are secure.

The RWA would welcome discussions with the City Council on opportunities for affordable housing provision in the area and actual commitment by Council to affordable housing in the area beyond what is being proposed by RWA.

### **Globally Competitive and Innovative (Strategic Direction 1) - Australian Technology Park**

Action 1.4.3 in the draft Strategic Plan includes the following statement: *'The City of Sydney should work with the RWA and aim to ensure the built form supports small business development and greater integration between research and production opportunities.'*

It is not appropriate for the City of Sydney to intervene in the operation or management of the Australian Technology Park (ATP).

Over the past 3 years the RWA has transformed the ATP into a financially successful business, has established its future as a technological, research, media and business hub with the potential to employ more than 9,000 people and increased its developed space by 55,000m<sup>2</sup> by 2009

The ATP was established a decade ago as an initiative of the State Government to promote innovation and technological based industries. Its unique and strategic location offers unparalleled opportunities for an employment hub within the inner city very well serviced by public transport.

Despite its potential, the ATP has remained relatively underdeveloped over the past decade, largely due to the restrictive entry criteria. There had been no new commercial development at the ATP from 2000 -2005. About 1000 employees worked at the Park.

The RWA led transformation of the ATP is attributable to a number of key initiatives as well as the recognition of market realities, opportunities for investment and unlocking development potential. Key initiatives which have been undertaken by the Authority include:

- \$123 million development of a 43,500 m<sup>2</sup> media hub to house the Seven network, Pacific Magazines and Global Television in the first instance
- \$47.5 million being invested by the RWA in a new research facility to house National ICT Australia and the Defences Science and Technology Organisation.
- \$7.5 million roads and infrastructure project.

The employment floor space at the ATP from the above mentioned developments will increase from 44,000m<sup>2</sup> to 100,000 m<sup>2</sup> by 2009. Total jobs at the Park will have increased from 1000 to around 3,600. This represents about a 20% increase in jobs for the entire Redfern-Waterloo Area.

Other development projects currently under negotiation are expected to see the ATP develop its full potential of 220,000 m<sup>2</sup> of employment space over the next five to ten years or so which will result in more than 9,000 jobs in the Park.

The new investment in the Park will directly benefit the Redfern-Waterloo community by providing job opportunities and enhancing local businesses.

The RWA would like to see the City of Sydney commit to public domain improvements surrounding the ATP including improved pedestrian links to the Redfern Town Centre. Furthermore it is recommended that the draft Plan acknowledge the transformation of the ATP over the past few years into a technological, research and media hub, a financially successful business and a major employment centre for the subregion.

### **Modification of Current Model for North Eveleigh Site**

In Chapter 5 of the draft Strategic Plan the City proposes to reconsider and modify the current model for the redevelopment of North Eveleigh and to address the site's unique rail heritage, its location adjacent to a major transport hub and the opportunities provided by nearby Universities, including affordable housing.

North Eveleigh is a state significant site for which the Minister for Planning is the consent authority.

In accordance with Part 3A of the Environmental Planning and Assessment Act the Department of Planning sent a copy of the Preliminary Environmental Assessment for the redevelopment of North Eveleigh to the City of Sydney Council seeking the City's input into key issues and requirements which needed to be addressed in the Environmental Assessment Report for the Concept Plan. However, the City did not provide a response identifying any key issues or requirements which needed to be addressed in the Environmental Assessment accompanying the Concept Plan. Input from the City would have provided an appropriate and constructive means toward shaping the Concept Plan.

As previously noted there are numerous references to the potential for urban renewal in North Eveleigh in the draft Plan. Furthermore the draft Plan incorporates the projected housing and employment forecasts from RWA sites, including North Eveleigh to achieve metropolitan targets. Given this acknowledgment by the City it is recommended that the draft Plan support the renewal of North Eveleigh beyond simply acknowledging its importance but actually facilitating and encouraging its redevelopment.

### **Conclusion**

The Redfern-Waterloo Authority appreciates the recognition given to the potential for renewal and revitalisation from RWA sites. There is a great opportunity for collaboration between the RWA and the City of Sydney to achieve outcomes on the ground which will improve the quality of life and prosperity of residents in Redfern-Waterloo. The RWA looks forward to working with the City Council in delivering these outcomes.